ELWA - 5 year Strategic Plan 2010/11 - 2014/15

Audit Areas	Risk Impact	Likeli- hood	Risk Rating	Frequency	Actual	5 year Audit Plan				
					09/10	10/11	11/12	12/13	13/14	14/15
Internal Control and Corporate Goverance	5	2	10	2 yearly		10		10		10
Audits in this area will include Review of Constitution, CSO's, Financial Regs, corporate governance, Information Governance, Risk assessment and Business Continuity Planning, Anti Fraud Arrangements, any other matters arising (IT / Personnel Issues), it would be intended to cover all the above over a 6 year period										
Contract Management / Monitoring / Compliance	9	3	27	yearly	12	15	15	15	15	15
Audits in this area will include reviews of ELWA's Monitoring Arrangements for the contract, Borough's Monitoring arrangements, Payments to the contractor, Performance Measures, TIM system and the weighbridge. It would be intended to cover all the above over a 5 year period										
Financial Management	5	3	15	2 yearly	12		10		10	
Audits in this area will include reviews of Financial Management and Waste Data Flow. Each audit would be done once over a 4 year period										
Asset Management	2	3	6	4 yearly	11				10	
Audits in this area will review the management of the Authorities assets (predominently the Landfill Sites) and will undertaken once every 4 years										
Reporting / Administration / Follow Up / Other					11	8	3	3	3	3
Total Days					46	33	28	28	38	28